Portugal Q4 2011

Lisbon, January 30th 2012



Disclaimer

Banco Santander, S.A. ("Santander") cautions that this presentation contains forward-looking statements within the meaning of the US Private Securities Litigation Reform Act of 1995. These forward-looking statements are found in various places throughout this presentation and include, without limitation, statements concerning our future business development and economic performance. While these forward-looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to: (1) general market, macro-economic, governmental and regulatory trends; (2) movements in local and international securities markets, currency exchange rates, and interest rates; (3) competitive pressures; (4) technological developments; and (5) changes in the financial position or credit worthiness of our customers, obligors and counterparties. The risk factors and other key factors that we have indicated in our past and future filings and reports, including those with the Securities and Exchange Commission of the United States of America (the "SEC"), could adversely affect our business and financial performance. Other unknown or unpredictable factors could cause actual results to differ materially from those in the forward-looking statements.

The information contained in this presentation is subject to, and must be read in conjunction with, all other publicly available information, including, where relevant any fuller disclosure document published by Santander. Any person at any time acquiring securities must do so only on the basis of such person's own judgment as to the merits or the suitability of the securities for its purpose and only on such information as is contained in such public information having taken all such professional or other advice as it considers necessary or appropriate in the circumstances and not in reliance on the information contained in the presentation.

In making this presentation available, Santander gives no advice and makes no recommendation to buy, sell or otherwise deal in shares in Santander or in any other securities or investments whatsoever.

No offering of Securities shall be made in the United States except pursuant to registration under the U.S. Securities Act of 1933, as amended, or an exemption therefore.

Nothing contained in this presentation is intended to constitute an invitation or inducement to engage in investment activity for the purposes of the prohibition on financial promotion in the U.K. Financial Services and Markets Act 2000.

<u>Note</u>: Statements as to historical performance, historical share price or financial accretion are not intended to mean that future performance, historical share price or future earnings (including earnings per share) for any period will necessarily match or exceed those of any prior year. Nothing in this presentation should be construed as a profit forecast.

<u>Note</u>: The results information contained in this presentation has been prepared according to Spanish accounting criteria and regulation in a manner applicable to all subsidiaries of the Santander Group and as a result it may differ from the one disclosed locally by Banco Santander Totta.

INDEX

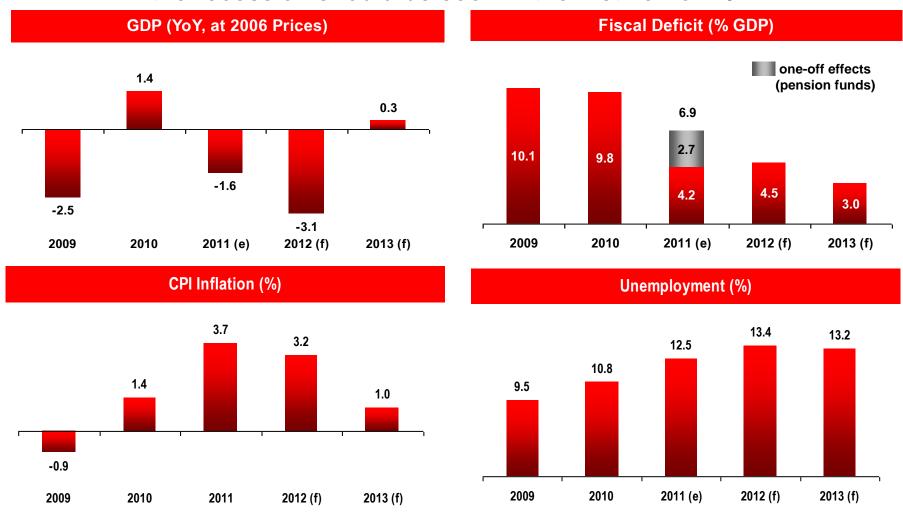
■ Macroeconomic outlook and financial system

■ Business growth

☐ Q4 2011 Results

Annexes

Activity has deteriorated further in the second half of 2011 and the trough of the recession should be seen in the first half of 2012



The recession has deepened in the final quarter of 2011

The main quantitative and qualitative indicators point to further deepening of activity

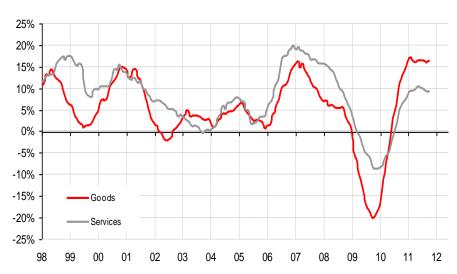
- Private consumption should have contracted at a faster pace, as households adapted to the cut in the Christmas bonus, but especially due to base effects, as auto sales had increased significantly in 4Q2010, prior to the increase in VAT rates
- Investment should have deepened its contraction, as economic conditions deteriorated (weakening demand, halt in construction activity, tighter credit conditions)
- Net external demand may have continued to contribute positively to economic growth, as exports have held up quite well, while imports have contracted at a faster pace, in line with domestic demand
- Unemployment may have increased further in the final quarter of 2011, approaching maximum levels around 13%

Households have cut back expenditure at a faster pace, while exports continue to show little signs of moderation

Retail sales (deflated, YoY)



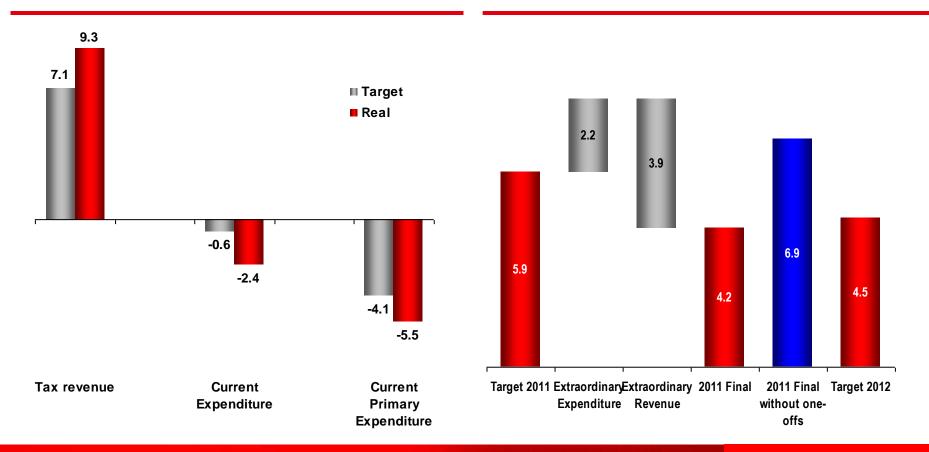
Exports (YoY)



Fiscal developments in 2011, at Central Government level, proved better than anticipated. The 2011 deficit will likely be just above 4% of GDP, following the transfer of part of the pension funds of the banking sector to Social Security

Tax revenue and current expenditure (YoY, %)

Budgetary Targets (% GDP)



Deleveraging of the banking sector

The banking sector is delivering in terms of reducing the loan to deposits ratio

Loan to Deposit Ratio (*)



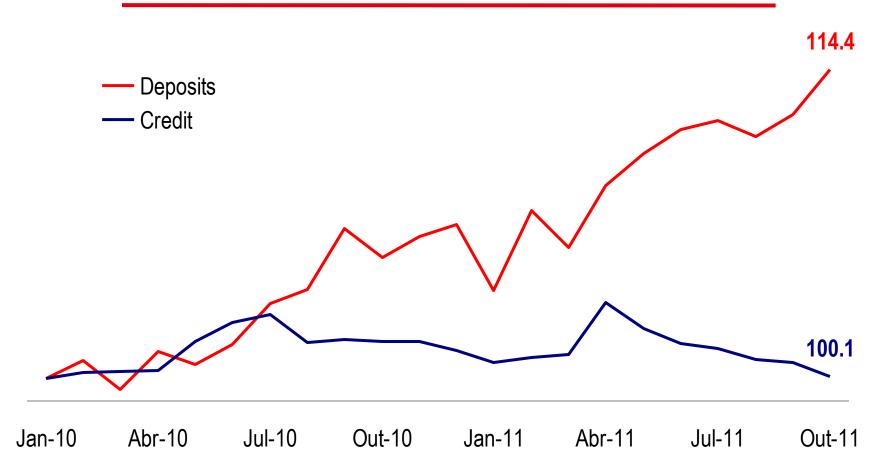
(*): 8 largest banks



Deleveraging of the banking sector

... as it continues to attract deposits, while reducing only marginally the credit to the economy

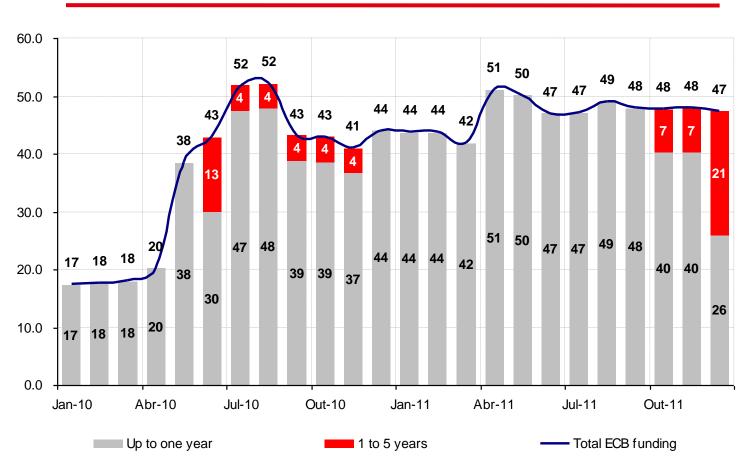




Stable funding at the ECB

Portuguese banks have kept stable their funding at the ECB, at around €46bn, since Summer 2010

ECB funding (€ bn)



Conclusions

The Adjustment Program is broadly on track

- The IMF considers, in its second evaluation of the adjustment program, that the end of September performance criteria and structural benchmarks were all met
- Activity is contracting at a faster pace, especially in terms of domestic demand
 - Despite the slowdown in Europe, exports have held up well
- The 2011 budget deficit is estimated at slightly above 4% of GDP
 - The one-off slippages in expenditure have been met with one-offs revenues, such as the special tax on the Christmas bonus, but especially by the partial transfer of the Banking sector pension funds to Social Security
 - Data on tax revenues and expenditure show a better than expected performance, pointing to a deficit ex one-offs of c. 6.9% of GDP in 2011
- The deleveraging process continues to be based on deposit retention by the banking sector, permitting a gradual adjustment at the level of credit: reduction in mortgages and fairly stable funding to the non-financial corporate sector

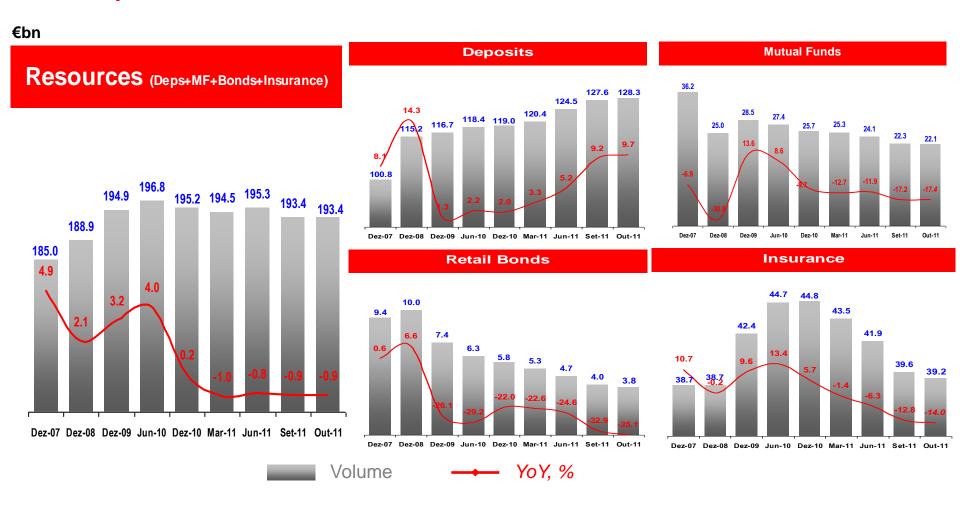
Annex

Main Highlights for 2012

- Strict compliance of the budgetary measures, in order to meet the 4.5% of GDP target for the full year
 - Cuts in primary expenditure are key to meeting the targets
- Structural reforms currently in discussion (labour market, justice, new urban lease law) will be put in place in 2012
- Economic activity will likely reach the trough of the cycle, by mid-2012, with domestic demand being affected by the measures to bring down the fiscal deficit. GDP could fall by 3.1% in 2012
- The banking sector will have to continue to deleverage and meet the 10% requirement for core Tier 1 capital, besides the 9% core Tier 1 capital requirement from EBA

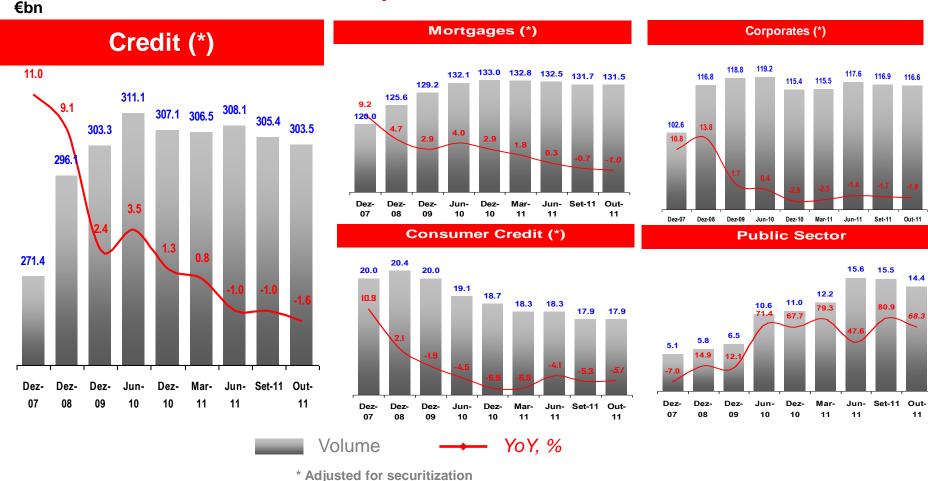
Financial System: Resources from households

Overall resources flat, but banks continue to transform household resources into deposits



Financial System: Credit

Credit to the private sector is falling, especially at the level of consumer and corporate credit, while mortgages are beginning to fall, as new production fails to offset the natural redemptions



INDEX

■ Macroeconomic outlook and financial system

- ☐ Business growth
- Q4 2011 Results

Annexes

Our Franchise

Santander Totta is the 3rd private bank in domestic activity by total assets

Santander Totta branches



Million Eur	Dec11	Mkt share(*)	
Loans(**)	30,545	9.0%	
Deposits	23,465	9.4%	
Total Resources	31,187	9.8%	
Pension Funds	760	5,5%	
Net income	174	31.8%(E)	

Branches	716	11.6% (APB)
Employees	6,091	-

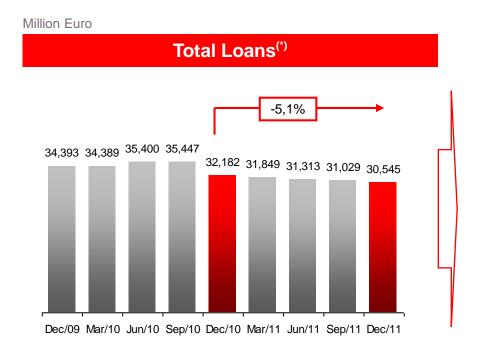


^(*) As at Sep/11 (activity in Portugal)

^(**) Includes guarantees

Business: loans performance

Credit maintains its downward trend...

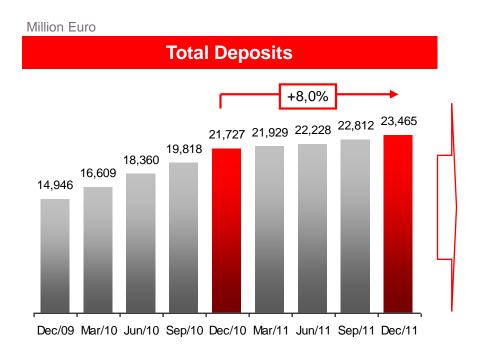


	Dec/11 Volume (M n Eur)	% Var.2011/2010
Individuals	18,126	-3.1%
from which		
Mortgage	16,032	-2.6%
Consumer credit	1,516	-5.8%
Corporates	10,258	-12.2%
from which		
Small business	3,603	-12.5%
Corporates	4,596	-14.3%
Large corporates	2,059	-6.6%
Guarantees and Other	2,161	20.2%
Total	30,545	-5.1%

(*) Includes: gross credit, securitizations and guarantees.

Business: customer funds performance

... while we keep our focus on deposits

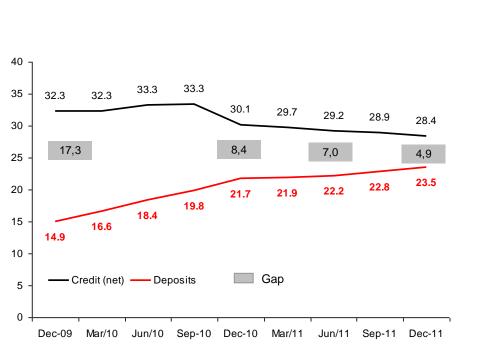


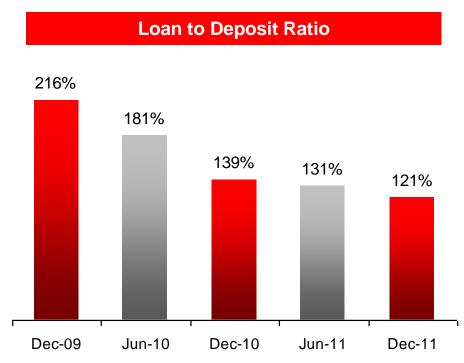
	Dec/11 Volume (M n Eur)	% Var.2011/2010
Customer deposits	23,465	8.0%
Sight Deposits	4,788	-8.7%
Time and Saving Deposits	18,677	13.3%
Securities (retail)	471	-15.7%
Mutual funds and Pension Funds	2,626	-42.0%
Other	59	-55.0%
Total Client Resources	26,621	-1.2%

^{*} The total client resources excludes wholesale debt

Business: Deleveraging process

Deleveraging process continues





Business: market share dynamics

	Sep11	chg., pp
Market share	share, %	11/10
Loans to individuals	12.3%	0.1%
Mortgage credit (production)	9.1%	-3.1%
Mortgage credit (stock)	12.7%	0.1%
Consumer credit	8.9%	0.0%
Loans to corporates	6.5%	0.3%
Credit cards	9.2%	0.2%
Total Loans	9.0%	-0.7%
Deposits	9.4%	0.7%
Deposits + Invest. Funds	9.6%	0.1%
Insurance (stock)	11.1%	0.7%
Net income (E)	31.8%	0.9%
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	

Source: Bank of Portugal - Monetary Statistics - activity in Portugal

# **INDEX**

■ Macroeconomic outlook and financial system

■ Business growth

■ Q4 2011 Results

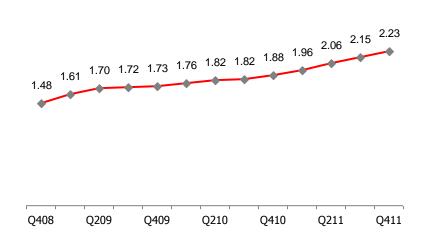
Annexes

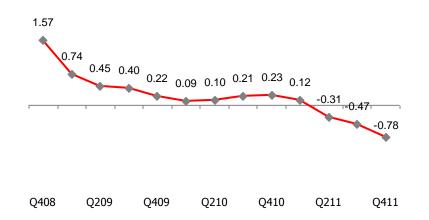
# **Results: spreads**

Worsening in cost of deposits while loan spreads continue to increase at a steady pace

### Loans spreads - Retail banking

# Balance Sheet Resources spreads – Retail banking



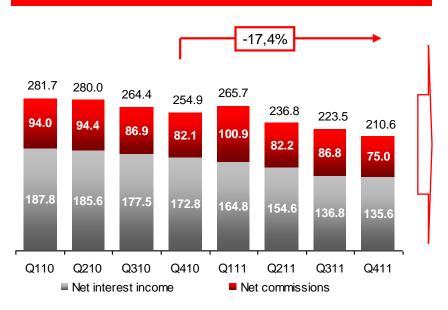


# Results: net interest income vs commissions

Higher cost of funding impacts on net interest income evolution and commissions decrease due to lower volumes.

Million Euro





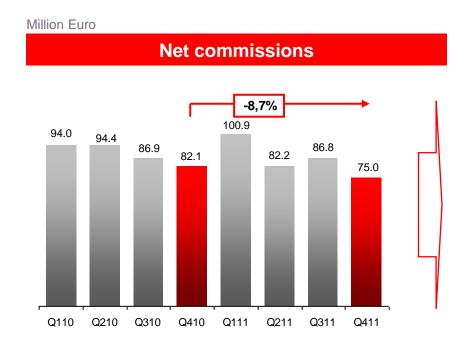
	Volume	Volume (Mn Eur)			
	Dec/11	Dec/10	% Var.2011/2010		
Net interest income	591.8	723.6	-18.2%		
Net commissions	344.8	357.3	-3.5%		
Total	936.7	1,080.9	-13.3%		



^{*} Without dividends

# **Results: commissions**

### Commissions decrease 3.5% - GBM maintains the best performance

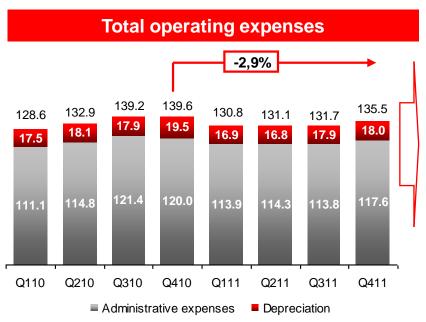


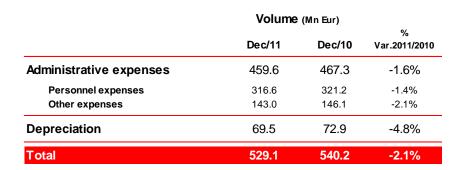
	Volume	0/		
	Dec/11	Dec/10	% Var.2011/2010	
Credit	69.5	81.8	-15.1%	
Credit cards	61.5	58.2	5.6%	
Mutual funds / Asset management	35.4	46.6	-24.1%	
Insurance	101.5	110.5	-8.1%	
Other	36.2	39.2	-7.7%	
Commercial banking	304.0	336.4	-9.6%	
GBM	66.7	56.8	17.5%	
Other	(25.9)	(35.9)	-27.8%	
Total	344.8	357.3	-3.5%	

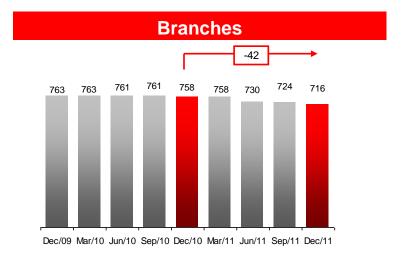
# Results: administrative expenses and depreciation

Operating expenses reduce 2.1%. We are streamlining our branch network.

Million Euro



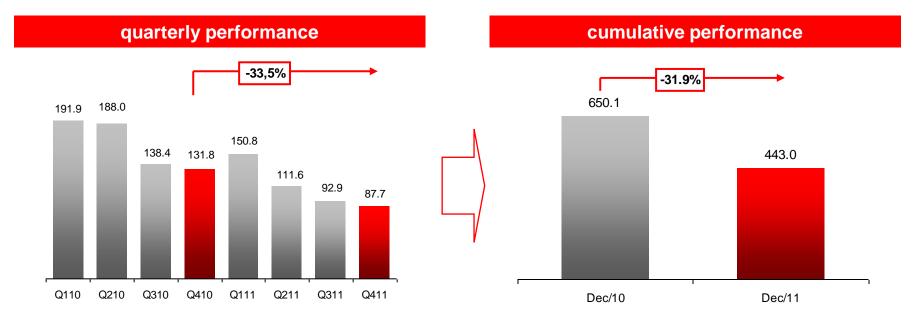




# Results: net operating income

### **Net operating income down 31.9%**

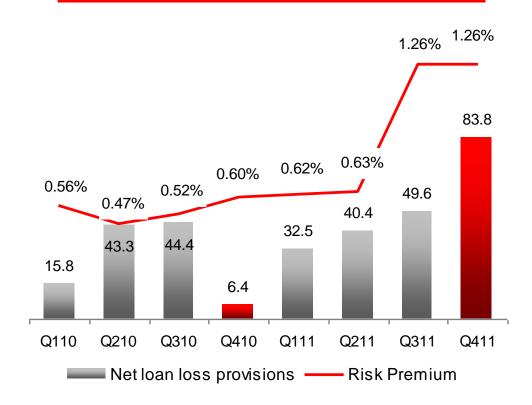




# Results: Loan Loss Provisions and Risk Premium

# Risk Premium increases with the deterioration of economic activity

### **Loan Loss Provisions and Risk Premium**

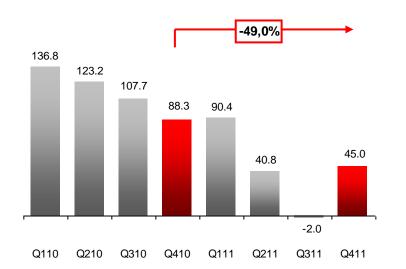


# Results: net income

# Net income down 61.8% due to NII fall and higher provisions

Million Euro Million Euro

### **Net income quarterly growth**



### **Net income**

(million euros)	Dec/11	Dec/10	% Var.2011/2010
Income before taxes & MI	186.7	560.2	-66.7%
Taxes	(12.6)	(103.6)	-87.8%
Minority Interest	(0.0)	(0.6)	-99.3%
Net income	174.1	456.0	-61.8%

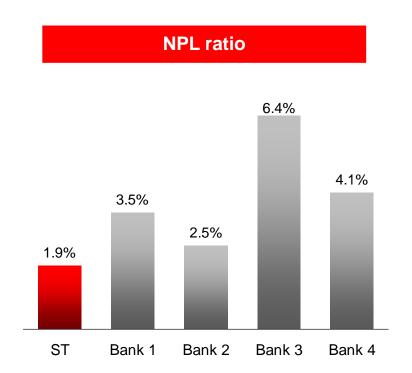
# Results: asset quality levels

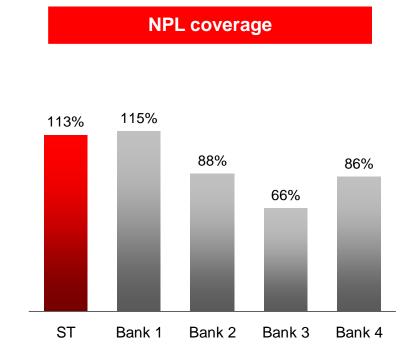
NPL's ratio reaches 4.1% following the deterioration on economic activity

# **NPL ratio and NPL coverage** 4.06% 3.78% 3.03% 3.25% 2.90% 2.32% 2.40% 2.43% 2.27% 64.6% 63.9% 64.8% 69.0% 60.0% 61.9% 61.5% 53.3% 54.9% Dec/09 Mar/10 Jun/10 Sep/10 Dec/10 Mar/11 Jun/11 Sep/11 Dec/11 NPL coverage —— NPL ratio

# Results: asset quality levels

# However, ST performance compares favourably with its peers



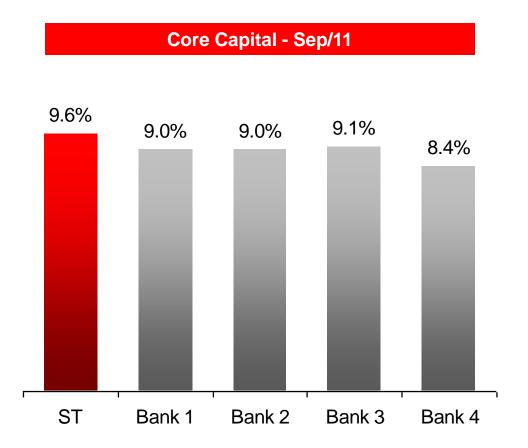


As of Sep/11. Local criteria



# **Capital**

# Santander Totta maintains the best ratio among peer's



Local criteria



### **Conclusions**

- ➤ According to the rescue package with the EFSF and IMF, Portuguese banks have to deleverage their balance sheets, reaching a loan to deposit ratio of 120% at the end of 2014. Simultaneously they will have to increase capital ratios to ensure a core capital of 9% at the end of 2011 and 10% at the end of 2012
- In this scenario Santander Totta already complies with the new targets on capital ratios. Additionally, ST is reducing its loan-to-deposit ratio at a steady pace, as deposits continue to grow above the market average
- ➤ The deterioration in the quality of loan portfolio due to the macroeconomic environment is reflected in the increase in NPL ratios and higher impairment, but ST continues to have better credit quality indicators than the average of the sector
- Results continued to be driven by the decrease in NII and higher provisions, despite the continued effort in cutting operating costs
- Net interest income down 18.2% due mainly to the increase in the cost of funding
- Net income decreased 61.8%

# **INDEX**

■ Macroeconomic outlook and financial system

☐ Business growth

■ Q4 2011 Results

□ Annexes

# Income statement as of Dec11

EUR million			Variation		
	2011	2010	Amount	%	
Net interest income	592	724	(132)	(18,2)	
Net fees	345	357	(12)	(3,5)	
Gains (losses) on financial transactions	14	67	(53)	(78,8)	
Other operating income*	21	42	(21)	(49,8)	
Gross income	972	1.190	(218)	(18,3)	
Operating expenses	(529)	(540)	11	(2,1)	
General administrative expenses	(460)	(467)	8	(1,6)	
Personnel	(317)	(321)	5	(1,4)	
Other general administrative expenses	(143)	(146)	3	(2,1)	
Depreciation and amortisation	(69)	(73)	3	(4,8)	
Net operating income	443	650	(207)	(31,9)	
Net loan-loss provisions	(206)	(110)	(96)	87,7	
Other income	(50)	20	(70)	_	
Profit before taxes	187	560	(374)	(66,7)	
Tax on profit	(13)	(104)	91	(87,8)	
Profit from continuing operations	174	457	(283)	(61,9)	
Net profit from discontinued operations	_	_	_	_	
Consolidated profit	174	457	(283)	(61,9)	
Minority interests	0	1	(1)	(99,3)	
Attributable profit to the Group	174	456	(282)	(61,8)	



# **Quarterly income statement**

**EUR million** 

EUR Million								
	Q1 10	Q2 10	Q3 10	Q4 10	Q1 11	Q2 11	Q3 11	Q4 11
Net interest income	188	186	178	173	165	155	137	136
Net fees	94	94	87	82	101	82	87	75
Gains (losses) on financial transactions	25	29	4	9	8	0	(1)	8
Other operating income*	14	12	9	7	8	6	2	5
Gross income	320	321	278	271	282	243	225	223
Operating expenses	(129)	(133)	(139)	(140)	(131)	(131)	(132)	(136)
General administrative expenses	(111)	(115)	(121)	(120)	(114)	(114)	(114)	(118)
Personnel	(77)	(79)	(83)	(82)	(79)	(79)	(79)	(80)
Other general administrative expenses	(34)	(36)	(38)	(38)	(35)	(35)	(35)	(38)
Depreciation and amortisation	(17)	(18)	(18)	(20)	(17)	(17)	(18)	(18)
Net operating income	192	188	138	132	151	112	93	88
Net loan-loss provisions	(16)	(43)	(44)	(6)	(32)	(40)	(50)	(84)
Other income	(8)	(1)	37	(8)	(9)	(14)	(45)	18
Profit before taxes	168	144	131	117	110	57	(2)	22
Tax on profit	(31)	(20)	(23)	(29)	(19)	(17)	(0)	23
Profit from continuing operations	137	123	108	88	91	41	(2)	45
Net profit from discontinued operations	_	_	_	_	_	_	_	_
Consolidated profit	137	123	108	88	91	41	(2)	45
Minority interests	0	0	0	0	0	(0)	(0)	0
Attributable profit to the Group	137	123	108	88	90	41	(2)	45



^{*} Including dividends, income from equity-accounted method and other operating income/expenses

# **Balance sheet as of Dec11**

EUR million			Variatio	n
	31.12.11	31.12.10	Amount	%
Loans and credits*	28,403	30,102	(1.609)	(5.6)
	26,403 1,617	1,741	(1,698)	(5.6)
Trading portfolio (w/o loans)			(124)	(7.1)
Available-for-sale financial assets	4,496	6,458	(1,962)	(30.4)
Due from credit institutions*	2,467	3,401	(933)	(27.4)
Intangible assets and property and equipment	452	480	(28)	(5.8)
Other assets	7,120	7,091	28	0.4
Total assets/liabilities & shareholders' equity	44,555	49,272	(4,717)	(9.6)
Customer deposits*	23,465	21,727	1,738	8.0
Marketable debt securities*	5,037	7,544	(2,507)	(33.2)
Subordinated debt	(0)	0	(0)	_
Insurance liabilities	70	79	(9)	(11.1)
Due to credit institutions*	13,395	16,817	(3,423)	(20.4)
Other liabilities	31	1,171	(1,140)	(97.4)
Shareholders' equity**	2,557	1,933	624	32.3
Off-balance-sheet funds	2,686	4,655	(1,969)	(42.3)
Mutual funds	1,866	3,209	(1,343)	(41.8)
Pension funds	760	1,315	(555)	(42.2)
Managed portfolios	59	131	(72)	(54.9)
Savings-insurance policies			<u> </u>	
Customer funds under management	31,188	33,927	(2,739)	(8.1)

^{*} Includes all stock of concept classified in the balance sheet



^{**} Not including profit of the year

# **S**antander



